

To whom it may concern

Flinders Ports operates seven ports across South Australia ... Port Adelaide, Port Lincoln, Port Pirie, Port Giles, Thevenard and Wallaroo. It has been an established business since 2001, following the privatisation of the South Australian Ports Corporation.

Flinders Ports has had an association with Andy Kitchin, since March 2002 when he was engaged through Egis Projects Asia Pacific to provide project management services related to the upgrade of Wallaroo jetty, upgrade of Port Giles, construction of the Berth 8 grain wharf and the dredging of the Outer Harbor, Port Adelaide.

Andy then continued the relationship through his employment at SKM initially providing some input into the PARIP headwork's project, then became heavily involved in completing a range of studies to support Flinders Ports successful bid for the Port Bonython bulk commodities export facility project.

During the period of time that I have worked with Andy, he has shown himself to be a valued team player. He has been an asset and valued resource, able to grasp the requirements of a project and then get tasks completed on time and on budget. His intuitive nature and honest approach are refreshing.

I would happily recommend Andy's services as a Project Manager. Flinders Ports looks forward to the opportunity to work with Andy in the future, in his new venture as an independent Project Management consultant.

Yours sincerely



Sean Reardon
General Manager Infrastructure