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To Whom It May Concern:

Andy Kitchin has been involved in the ASC Shipyard Development Project from January 2007. His commencement on the project coincided with the recruiting of a Managing Contractor for the Shipyard Design and Construct contract. Andy's role has been to provide client support through the project. His experience in the construction industry has given him a broad skill base from which to provide support to ASC across a range of areas. Andy has proven a valuable asset in the following areas:

Technical advisory on civil works
Client support on contractual matters
Tender review and evaluation
Site inspections

Andy also has access to a network of specialist engineers to assist with technical matters requiring further analysis. His contribution to the project has been greatly appreciated.

Regards,

A handwritten signature in blue ink, appearing to read 'Warrick March', written over a light blue horizontal line.

Warrick March
Project Manager - Shipyard Development

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